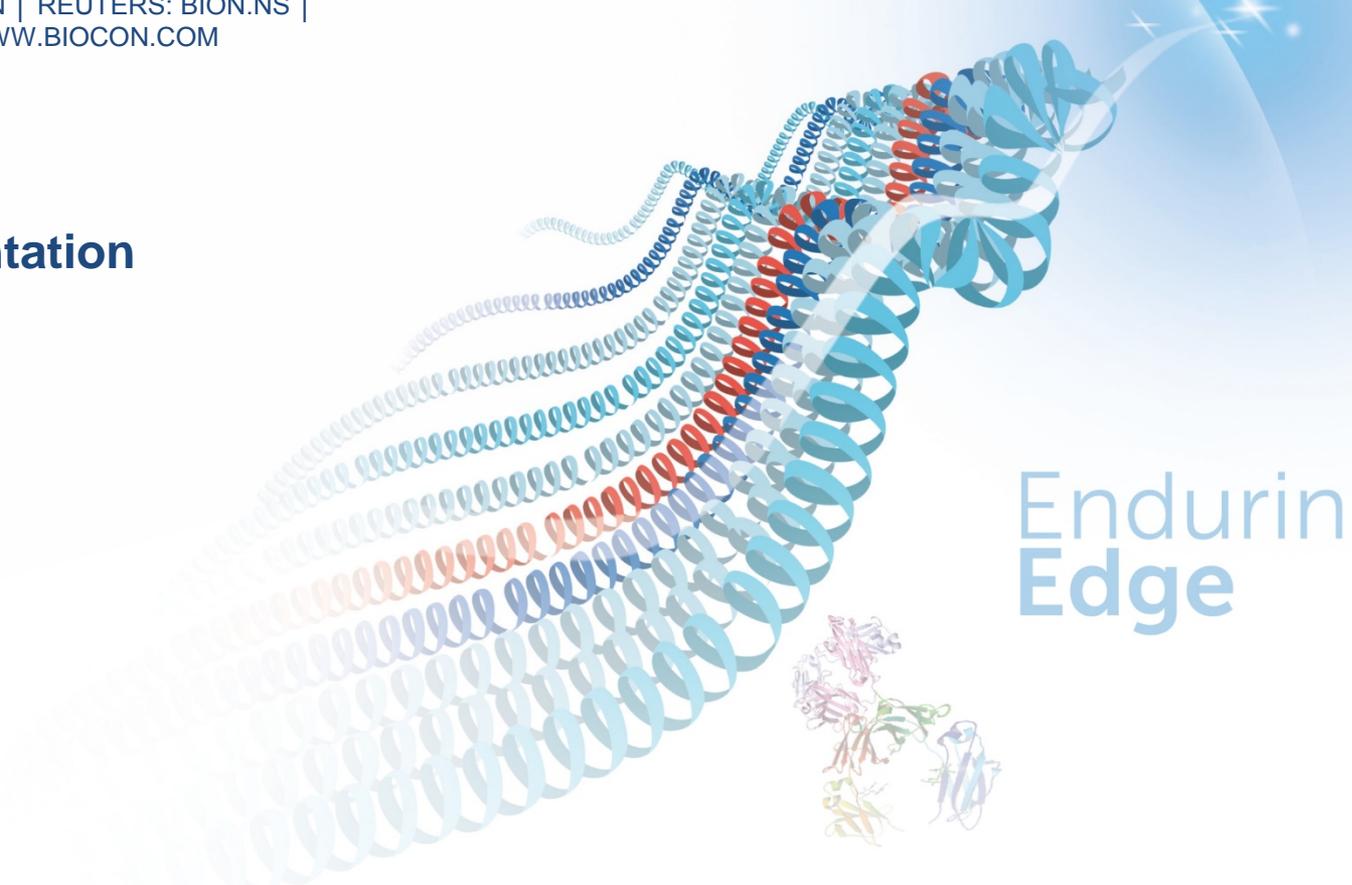


Biocon Limited

BSE: 532523 | NSE: BIOCON | REUTERS: BION.NS |
BLOOMBERG: BIOS IN | WWW.BIOCON.COM

Investor Presentation

February 2019



Enduring
Edge

Certain statements in this release concerning our future growth prospects are forward-looking statements, which are subject to a number of risks, uncertainties and assumptions that could cause actual results to differ materially from those contemplated in such forward-looking statements. Important factors that could cause actual results to differ materially from our expectations include, amongst others general economic and business conditions in India, our ability to successfully implement our strategy, our research and development efforts, our growth and expansion plans and technological changes, changes in the value of the Rupee and other currencies, changes in the Indian and international interest rates, change in laws and regulations that apply to the Indian and global biotechnology and pharmaceuticals industries, increasing competition in and the conditions of the Indian biotechnology and pharmaceuticals industries, changes in political conditions in India and changes in the foreign exchange control regulations in India. Neither the company, nor its directors and any of the affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after this date or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition.

Agenda



Our Journey



Business & Financial Highlights



Our Business

- Small Molecules
- Biologics
- Branded Formulations
- Research Services - Syngene



Five Year Financials

Biocon: Asia's Leading Biopharma Company



Our Vision

To enhance global healthcare through innovative and affordable biopharmaceuticals for patients, partners and healthcare systems across the globe



Our Mission

To be an integrated Biotech enterprise of global distinction



Our Values

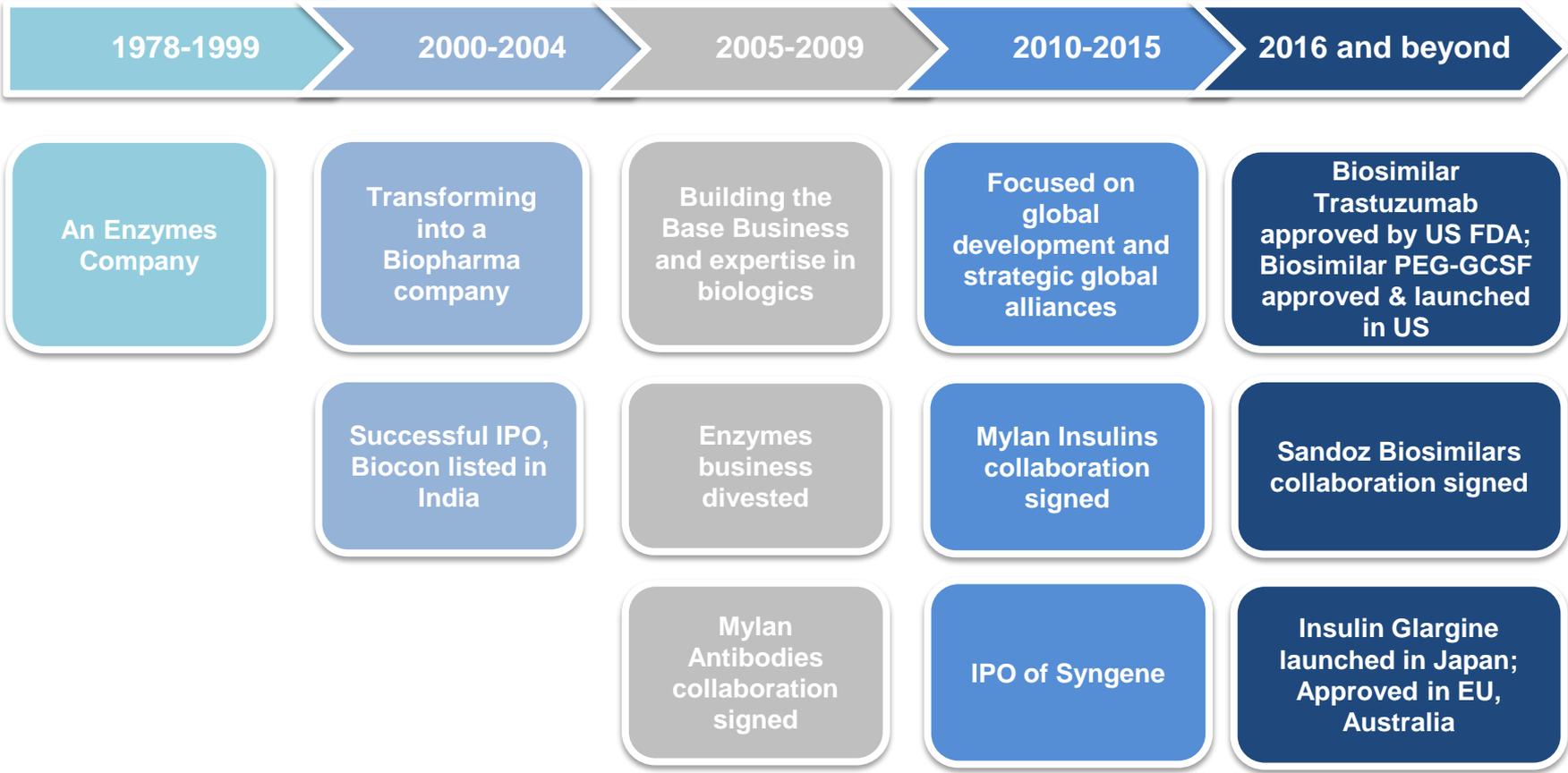
- ✦ Integrity & Ethical Behavior
- ✦ Performance driven Work Culture
- ✦ Value Creation through Innovation & Differentiation
- ✦ Quality through Compliance & Best Practices
- ✦ Collaboration, Team Work & Mutual Respect

A large, diverse group of stylized human figures in various colors and outfits are arranged in a large, open circle on a light blue background. The figures are of different ages and ethnicities, representing a global population. The circle is centered around the main text of the slide.

Committed to Affordable Access

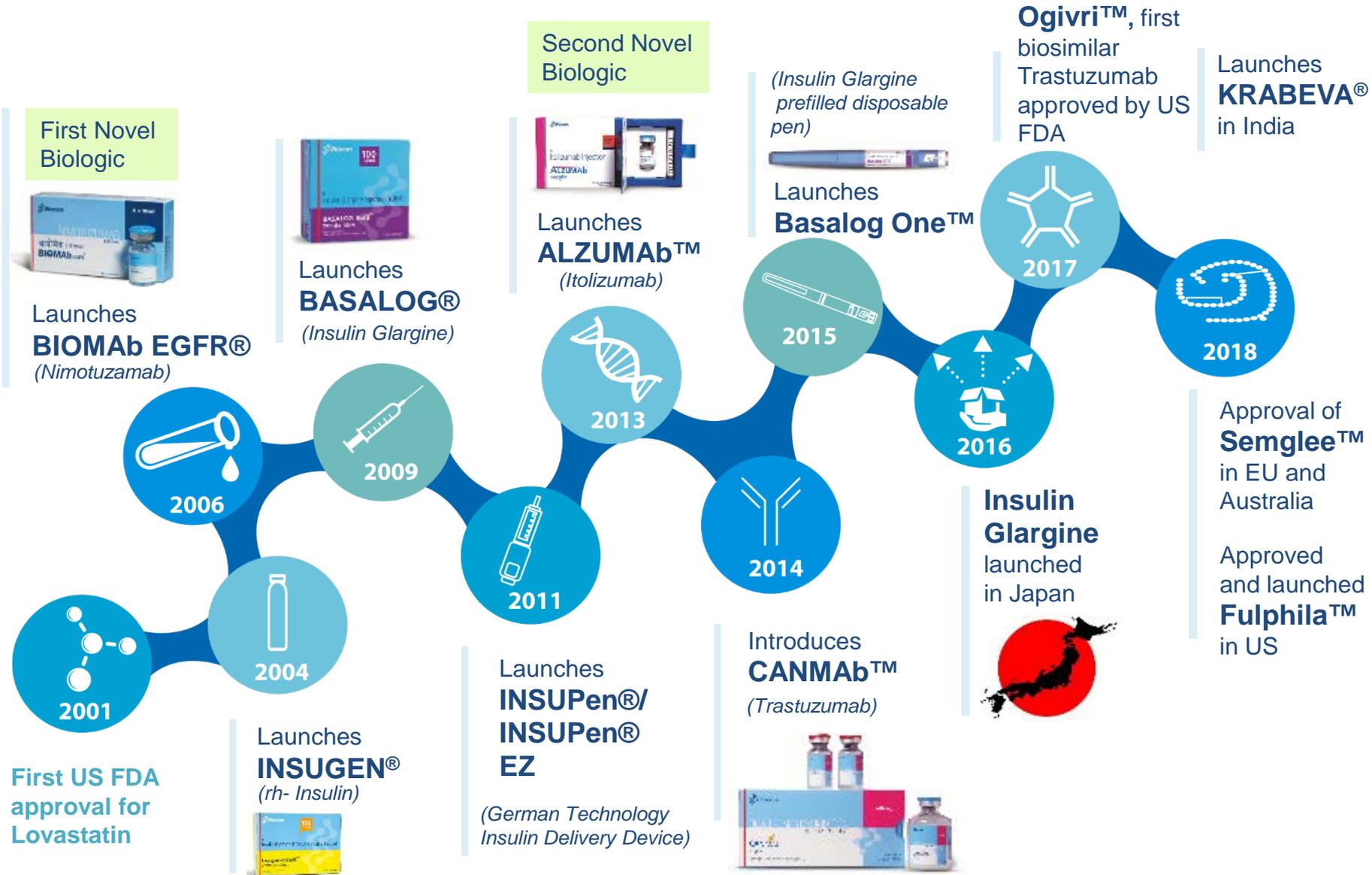
**Aiming to develop products that can
potentially benefit a billion patients**

The Biocon Journey: A Continuous Evolution

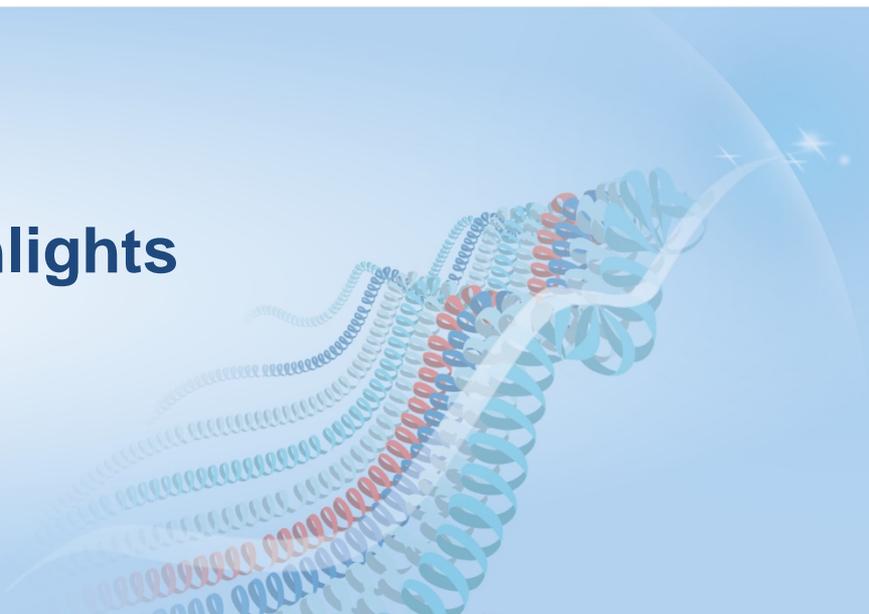


Unwavering focus through the years on innovation & difficult to make, niche products to create tangible differentiators for sustainable growth

Key Innovations: Making a Difference



Business & Financial Highlights



Business: Recent Highlights

- ❖ Biosimilar Pegfilgrastim Fulphila[®], co-developed by Biocon and Mylan, received marketing approval in the EU. It also received a Notice of Compliance (NOC) from Health Canada's Biologics and Genetic Therapies Directorate. With this, Fulphila[®] is now approved in the U.S., EU, Canada and Australia
- ❖ Ogivri[®], biosimilar Trastuzumab, received marketing approvals in the EU and in Australia. Additionally, we received regulatory approvals for our biosimilar Trastuzumab in various other emerging markets
- ❖ Biosimilar Insulin Glargine (Semglee[®]) and biosimilar Adalimumab were launched in EU by our partner Mylan
- ❖ Biocon launched Atorvastatin Calcium tablets in the U.S. during the quarter, as part of its Small Molecules Generic Formulations foray.
- ❖ Syngene and Merck KGaA signed an agreement extending their ongoing collaboration for three years until 2022. Syngene commissioned a new laboratory infrastructure for Baxter in line with its announcement made during the expansion of the collaboration between Syngene and Baxter

Revenue Highlights

All Figures in ₹ Million except %

Particulars	Q3 FY19	Q3 FY18	Growth	9M FY19	9M FY18	Growth	FY18
- Small Molecules	4,689	3,688	27%	13,009	10,822	20%	15,077
- Biologics	4,486	1,898	136%	10,658	5,294	101%	7,702
- Branded Formulations	2,122	1,561	36%	5,234	4,624	13%	6,115
- Syngene (Research Services)	4,671	3,877	20%	12,917	10,140	27%	14,231
- Inter-segment	(560)	(445)	26%	(1,962)	(1,278)	54%	(1,828)
Revenue from Operations	15,408	10,579	46%	39,856	29,602	35%	41,297
- Other Income	256	339	-24%	1,210	1,387	-13%	2,062
Total Revenue	15,664	10,918	43%	41,066	30,989	33%	43,359

Financial Summary

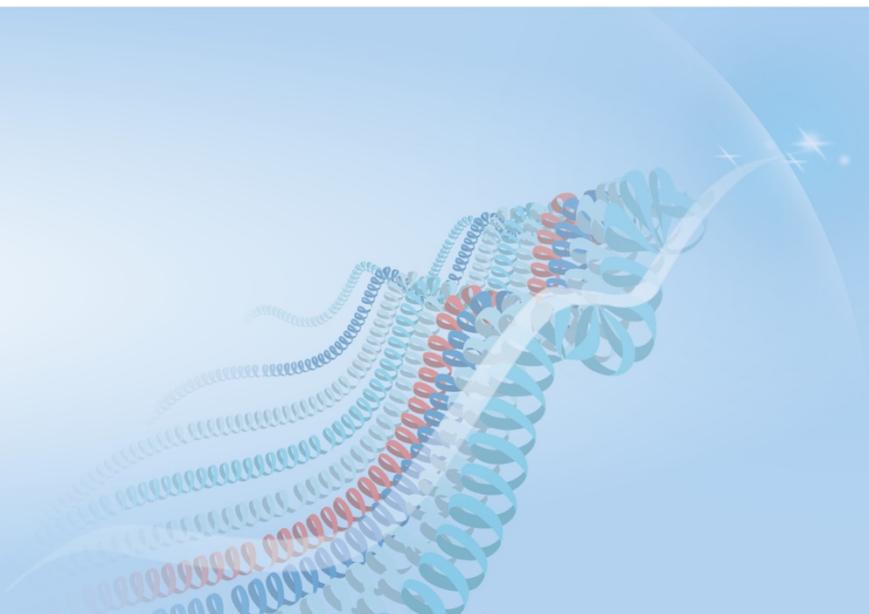
All Figures in ₹ Million except %

Particulars	Q3 FY19	Q3 FY18	Growth	9M FY19	9M FY18	Growth (%)	FY18
Revenue	15,664	10,918	43%	41,066	30,989	33%	43,359
EBITDA	4,063	2,556	59%	11,069	7,348	51%	10,353
Net Profit [#]	2,117	919	130%	5,154	2,420	113%	3,724
R&D Expenses in P&L	767	529	45%	1,978	1,650	20%	2,158
Gross R&D Spends	1,058	942	12%	3,137	2,829	11%	3,804
EBITDA Margin	26%	23%		27%	24%		24%
EPS^{#@} (Rs.)	3.5	1.5		8.6	4.0		6.2

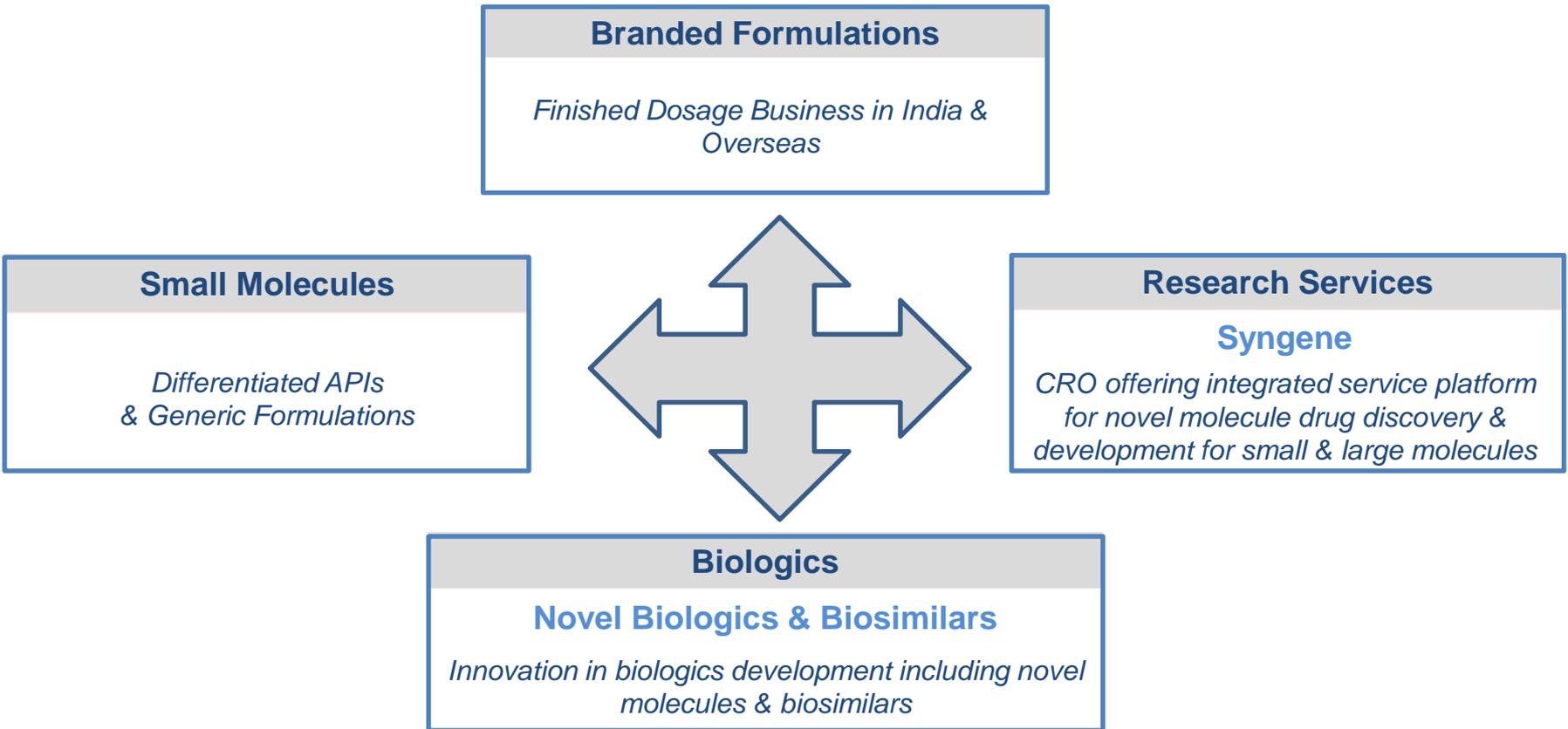
[#] Adjusted for any exceptional items, [@] Adjusted for bonus

~ Product Revenue Mix (FY18): Ex-India 70% : India 30%

Our Business



Business Segments



Complex Small Molecule APIs to Biologics Novels & Biosimilars	Comprehensive Presentation in Biologics		
	Drug Substance	Drug Products Vials, Cartridges & Prefilled Syringes	Delivery Devices Reusable & Disposable Prefilled, Pens

Small Molecule : APIs & Generic Formulations

Differentiated APIs

- Product Portfolio leverages core fermentation technology strengths
- Among world's largest manufacturers of statins & immunosuppressant APIs
- Early mover in niche products at commercial scale

Current Portfolio	Constituents
Statins	Simvastatin, Pravastatin, Atorvastatin, Rosuvastatin, & Fluvastatin.
Immuno suppressants	Tacrolimus, Sirolimus, Everolimus, MMF & MPA
Other Biopharma	Orlistat, Fidaxomicin, Glatiramer Acetate, other molecules

Generic Formulations

- Niche pipeline; Solid oral & parenteral products in both potent & non-potent categories for emerging and developed markets.
- Focus therapeutic segments – Metabolics, Oncology, Immunology & Auto-immune indications
- Generic Formulations strategy includes First-to-Files and Para IVs.
- Launched generic Rosuvastatin, Simvastatin & Atorvastatin tablets in US

Focus on vertically integrated development of molecules in chronic therapeutic areas

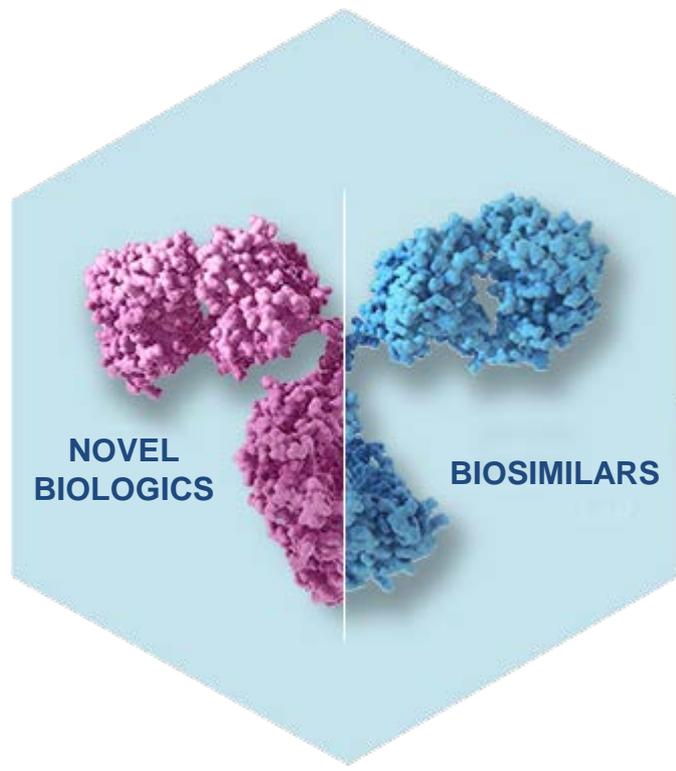
Biologics: Biosimilars & Novel Biologics

Biosimilars

15+ years of experience is developing biologics with multiple biosimilars commercialized globally

Strong scientific and technical capabilities. Over 1500 people dedicated to support this business across various functions

Portfolio straddles rh-insulin, insulin analogs, mAbs and other recombinant proteins.



Novel Biologics

Creating market leadership in Innovation e.g., Insulin Tregopil, Itolizumab

Pipeline includes oral insulin; mAbs against targets like CD6, CD20 & EGFR; bispecific fusion mAbs; siRNA.

Potential to change the treatment paradigm in diabetes, immunology.

Biocon is a pioneer in bringing high quality, yet affordable, novel biologics & biosimilars to patients globally

Strategic Partnership with Mylan for Biosimilars: Insulins & mAbs

BIOCON

- Global-scale, complex biologics manufacturing capabilities
- Facilities accredited by international regulatory agencies
- Decade-long experience & demonstrated expertise in developing MAbs and other biologics

MYLAN

- Strength in Regulatory/ filings strategy
- Strong commercialization capability in US and EU.
- Market agility and speed

Deal Structure: Upfront Payment + Cost Sharing + Supplies + Profit Sharing[#]

	Generic Insulin Analogs	Biosimilar MAbs & other Biologics
Mylan's Exclusive Commercialization Regions	US, Canada, Europe, Australia & New Zealand	Developed markets

[#] In Developed Markets only

Strategic collaboration leverages Biocon's strong development & manufacturing capability and Mylan's regulatory & commercial excellence



Enduring
Edge

Strategic Partnership with Sandoz for next generation Biosimilars

Deal Structure

Portfolio addresses next wave of immunology and oncology biosimilars

Both companies share responsibility for end-to-end development, manufacturing and global regulatory approvals for a number of biosimilars

Costs & profits are shared equally

Commercialization Responsibilities

Sandoz	Biocon
<ol style="list-style-type: none">1. North America (US & Canada)2. EU (European Free Trade Association (EFTA) and Balkan states)	<ol style="list-style-type: none">1. Japan, Australia, New Zealand2. All Emerging Markets

Broader Biocon participation in end to end development and commercialization with a global leader in biosimilars

Status of Biocon's Global Biosimilars Portfolio*

	Therapeutic Area	Molecule	Status
MYLAN & LOCAL PARTNERS	Oncology	Trastuzumab	Approved in U.S., EU & Australia. Under review in Canada. Launched in emerging markets
	Diabetes	Insulin Glargine	Launched in the EU. Approved in Australia. Under review in U.S. and Canada. Launched in Japan [#] & emerging markets
	Oncology	Pegfilgrastim	Launched in the U.S. Approved in EU, Australia & Canada
	Diabetes	Insulin Aspart	Global Phase III initiated
	Diabetes	Insulin Lispro	Preclinical
	Autoimmune	Adalimumab	Partner Mylan has launched in-licensed product Hulio in EU. Biocon benefits from economic interest
	Oncology	Bevacizumab	Global Phase III ongoing. Launched in India
	Oncology	Filgrastim	Preclinical
	Autoimmune	Etanercept	Partner Mylan's in-licensed product filed for approval in EU. Biocon retains economic interest
	Diabetes	Recombinant Human Insulin	Launched in emerging markets. In active development for U.S. (partnered with Lab Pisa) ongoing
	SANDOZ	Oncology & Immunology	Various

* List does not include Insulin Glargine 300 U/mL & Pertuzumab, both part of Mylan partnered portfolio and to be developed for global markets

[#] Japan launch is outside of the Mylan partnership

Biocon Well Placed in Competitive Global Landscape (1)

Molecule	Biosimilar Development Pipeline [§]					
	Phase I	Phase 3	Regulatory Submission		Approved/ Marketed	
			EMA	FDA	EMA	FDA
adalimumab	DM Bio, Alvotech	Coherus, Momenta, Celltrion, BIOCON	Fresenius/ DRL [^] , Pfizer [*]	Samsung, Pfizer	Amgen, Samsung, BI [*] , Sandoz, Fuji Kirin/ Mylan/BIOCON	Amgen, BI, Sandoz
etanercept		Coherus, Hanwha	Lupin/Mylan/ BIOCON		Samsung, Sandoz	Sandoz
pegfilgrastim	Fresenius/DRL, Pfizer, Kashiv (Adello), Lupin, Zydus		USV	Apotex [#] , Sandoz	BIOCON, Coherus, Apotex, Sandoz, Mundipharma (Cinfa)	BIOCON, Coherus
trastuzumab	DM Bio, United BioPharma, Alteogen, NeuClone	Hanwha/ Prestige, Tanvex, EirGenix, Shanghai Henlius / Accord		Amgen, Pfizer	BIOCON, Pfizer Samsung, Celltrion, Amgen	BIOCON, Celltrion, Samsung
bevacizumab	Sandoz, Daiichi, Fresenius/DRL, Tanvex, Apobiologix	BI, Samsung, BIOCON Fuji-Kirin/ Astra, Cipla, Hanwha/Prestige, mAbxience/ Amneal, Centus, Luye, JHL, Shanghai Henlius, Celltrion, Bio-Thera	Pfizer (+CHMP)	Pfizer [^]	Amgen	Amgen

[§] Based on publically available information

[^] = CHMP positive opinion [#] = Delayed ^{*} = Withdrawn/CRL

Biocon Well Placed in Competitive Global Landscape (2)

Molecule	Biosimilar Insulin Development Pipeline [§]					
	Phase I	Phase 3	Regulatory Submission		Approved/ Marketed	
			EMA	FDA	EMA	FDA
insulin glargine		Gan Lee /Sandoz		BIOCON*	BIOCON, Eli Lilly, Merck	Eli Lilly, Merck (TA)
insulin aspart		Sanofi, BIOCON				
insulin lispro					Sanofi	Sanofi
rh-insulin		Rechon (EU)				

[§] Based on publically available information

[^] = CHMP positive opinion [#] = Delayed ^{*} = Withdrawn/CRL

Biosimilars Manufacturing: Building Global Scale

Biocon Malaysia: Asia's largest integrated insulins manufacturing facility



- ❖ Biocon's First Manufacturing expansion overseas in Iskandar, Johor.
- ❖ Investment of over US\$275mn in the first phase.
- ❖ Sales commenced in E.U. & Emerging Markets; include OTA award by Ministry of Health – Malaysia.
- ❖ Plant has received EMA GMP certificate for drug substance and drug product.

- ❖ Second fill-finish sterile injectable line in Bangalore has been approved by the DCGI. Will support future growth of biologics formulations
- ❖ Construction of second antibody manufacturing facility in Bangalore ongoing, expected commissioning in 2021.



Insulins Facility In Bangalore

Biocon over the years have built global scale and cost competitive, complex manufacturing capabilities to address global market opportunities

Novel Molecules - Pipeline & Therapeutic Area Focus

DIABETES	<p>Insulin Tregopil * First-in-Class Oral, Prandial Insulin</p>	<p>India Phase II/III in T2D commenced</p>
INFLAMMATION	<p>Itolizumab* Novel, humanized CD6 Antibody</p>	<p>IND Approved for orphan indications</p>
	<p>BVX-20# Novel, humanized CD20 Antibody</p>	<p>Path to IND mapped</p>
	<p>QPI-1007\$ SiRNA for ophthalmic disease</p>	<p>Phase III in NAION</p>
IMMUNO-ONCOLOGY	<p>EGFR mAb + TGFβrII* Tumor-Targeted Fusion mAb*</p>	<p>Preclinical</p>

- * In-House program, out licensed to Equillum for US & Canada
- # BVX-20 with Vaccinex
- \$ QPI-1007 licensed from Quark Pharma.

Novel Molecules: Progressing to key milestones

Asset	Details
Insulin Tregopil Phase II/III Ongoing	USP: Oral, Ultra Rapid-Acting Post- prandial glycemic control; Liver specific- portal delivery, Weight neutral <ul style="list-style-type: none"> Safety & tolerability established in Phase 1 studies in US – DDI, Food Effect, PK/PD Data available Pivotal Phase II/III clinical study in T2DM patients in India initiated, patient dosing ongoing JDRF supported Phase I Multiple Ascending Dose study planned in T1DM patients
Itolizumab IND Approved for orphan indications	USP: Novel CD-6 Biology presenting durable immune-modulatory benefits and superior clinical safety <ul style="list-style-type: none"> Marketed in India for Plaque Psoriasis, licensed to Equillium for US & Canada Phase 1b/2 clinical trial for the treatment of acute graft-versus-host disease, or aGVHD, planned in early 2019, Fast track designation accorded by US FDA Phase 2 clinical trial for the treatment of chronic graft-versus-host disease, or cGVHD, planned in H1 2019 Proof-of-concept clinical trial for the treatment of severe asthma planned in H1 2019
QPI-1007 In Phase III	Novel SiRNA for ophthalmic disease: <ul style="list-style-type: none"> Non-Arteritic Anterior Ischemic Optic Neuropathy (NAION) – Patients randomized for global study (incl. in India)
BVX-20 IND ready	2nd Generation humanized antibody targeting CD-20 <ul style="list-style-type: none"> Path to IND mapped out, to advance program in neuro-inflammatory disorder
EGFR mAb + TGFβRII (Fusion mAb) IND Ready	USP: Higher local tumor concentration of immuno-modulatory arm resulting in a better therapeutic window <ul style="list-style-type: none"> Pharmacology & MOA established in in-vitro & in vivo tumour models Proof of Concept established in in-vivo model Opportunity to target multiple tumour types

Branded Formulations: India & UAE

- ❖ Specialty business with regional ambitions; strong value builder for Biocon.
- ❖ Biologics-led specialty products focused on chronic therapy areas.
- ❖ Comprehensive offering of products, patient and physician support programs

INDIA

- ❖ India's largest Insulins & leading Oncology Company
- ❖ Presence across therapies: Metabolics, Oncotherapeutics, Immunotherapy, Nephrology and Comprehensive Care Division.
- ❖ Several brands ranked amongst 'Top 3' brands in respective segments.

- ❖ **Insugen®** ranks among Top 3 human insulin brands in India
- ❖ **CANMAb™** is No. 1 brand of Trastuzumab in India
- ❖ **KRABEVA®**, biosimilar Bevacizumab, benefiting large number of patients in India

UAE

- ❖ Ranked among Top 15 pharmaceutical companies in UAE.
- ❖ Most branded generic products in Top 2 in respective segments.
- ❖ Ranked at No 4 in the cardiovascular segment.

Key Brands

- Insugen®
- Basalog®
- BIOMAb EGFR®
- CANMAb™
- ALZUMAb™
- KRABEVA®
- TACROGRAFT™



Research Services Business: Syngene

- ❖ One of leading India based CROs, a global high growth CRO company
- ❖ Offers an integrated drug discovery and development platform for both small and large molecules, antibody-drug conjugates and oligonucleotides backed by best-in-class bioinformatics services
- ❖ End-to-End discovery, development and manufacturing capabilities with focus on novel molecular entities
- ❖ World class infrastructure audited successfully by US FDA, EMA, AAALAC and major life sciences partners
- ❖ Over 316* global clients across multiple sectors
- ❖ World-class R&D and manufacturing infrastructure spread over 1.3 million sq. ft
- ❖ 3,500* qualified scientists
- ❖ Strong track record of top-line growth with best in class EBITDA margins (30+%) and Net Profit margin (high teens to low 20's)



* For fiscal ended March 31, 2018

Five Year Financials

All Figures in ₹ Million except EPS

Business Segment	FY13	FY14	FY15	FY16	FY17 ^{\$}
Biopharmaceuticals	18,705	21,382	22,367	23,908	26,259
- Biopharma	15,231	17,468	18,071	19,534	20,764
- Branded Formulations	3,474	3,914	4,296	4,374	5,495
Contract Research	5,572	7,146	8,225	10,599	11,382
Total Sales	24,227	28,528	30,592	34,507	37,641
Other Income	1,103	804	837	1,192	1,913
Total Revenue	25,380	29,332	31,429	35,699	39,554
EBITDA	5,957	7,429	7,489	9,045	10,656
EBITDA Margin (%)	23%	25%	24%	25%	27%
Net Profit*	3,241	4,137	4,022	4,365	5,879
Net Profit Margin	13%	14%	13%	12%	15%
EPS*	16.2	20.7	20.1	21.8	29.4
R&D Spends (in P&L)	1,640	1,310	1,688	2,750	2,665
R&D (as % of Biopharmaceuticals Sales)	8.8%	6.1%	7.5%	11.5%	10.1%

[#] Numbers as per old I-GAAP.

^{*} Pre-Exceptional items

^{\$} FY17 numbers have not been restated for comparative purposes, hence not comparable. Effective Apr 1, 2016, the Company has moved to Ind-AS accounting framework, FY runs Apr to Mar

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